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**From:** Edwards, Eli D [/O=OCRPS/OU=EXTERNAL (FYDIBOHF25SPDLT)/CN=RECIPIENTS/CN=21F6B5217EB44E86837285B91C448AF1]  
**Sent:** 2/9/2022 11:51:24 PM  
**To:** Burnett, Paul A [burnettp@ottawapolice.ca]  
**Subject:** FW: POU Planning team

Unclassified

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**From:** Edwards, Eli D <EdwardsE@ottawapolice.ca>  
**Sent:** Monday, February 7, 2022 2:02 PM  
**To:** Patterson, Mark J <PattersonM@ottawapolice.ca>  
**Cc:** Marin, Michel <MarinM@ottawapolice.ca>; Drummond, Robert A (Ottawa Police) <DrummondR@ottawapolice.ca>; Stoll, Michael D <StollM@ottawapolice.ca>; Flanagan, Avery C <FlanaganA@ottawapolice.ca>; Turnbull Jr, David W <TurnbullD2@ottawapolice.ca>; Reeve, Robert L <ReeveR@ottawapolice.ca>; Paradis, Sebastien E G <ParadisS@ottawapolice.ca>; Lucas, Russell J <LucasR@ottawapolice.ca>  
**Subject:** POU Planning team

Supt,

I was off yesterday. Just trying to get caught up. S/Sgt Stoll has taken a day off today to recharge.

S/Sgt Stoll and I have been leading a provincial POU planning team. The POU planning team was developed by us (and approved) after our service recognized that the event we have been dealing with escalated from a "Traffic led event", to a "POU event", to the largest organizational event we have ever had. Once last Monday arrived, we realized that we were beyond simply 'POU-directed operations'.

The team consists of reps of municipal POU teams from across the province: Supt Wallace Gossen (York), Insp Mike Brown Durham, S/Sgt Chris Ludlow (Durham), Insp Paul Scrivens (London), Scott Redstone (Peel), Insp Paul Evans (Hamilton), Insp Jason Younan and S/Sgt Jeff Gauvin (OPP). Toronto S/Sgt Ave Carvalho and S/Sgt Andy Taylor had also been engaged until Toronto was called back to deal with their own convoy protests / occupancy.

As a team, based on an incredible amount of experience, we recommended a Major Incident Command structure be implemented, in which POU was but one component, and that prior to engaging in the execution of any targeted ground operations, we develop plans with a representative from PLT, negotiations, intel, media, tactical, traffic, and CID to ensure that any actions were performed were not done in isolation of all other activities on ground, and with respect to the potential ripple effect to other jurisdictions simply 'sending in POU to secure an intersection' could have.

This team recommended a week ago that a Major Incident Command structure be implemented and that a Supt be tasked with that one role.

That last part has not been consistently provided and some of the other roles have only come to fruition over the weekend. Several hasty operational requests have been made of POU from over the last week (Sussex/Rideau - not executed yet, Confed Park - resolved thru PLT, Coventry Rd...). We have been working on POU plans for 11 identified areas of operation. The POU plan is not necessarily that complicated - any of the operations if undertaken require planning from all disciplines identified above.

Rob Drummond is the third MIC to be assigned in as many days. I can tell you unequivocally that our partners are perplexed to say the least and losing faith. I know PLT partners are not happy with the current state as a result of the Coventry Rd operation.

My understanding is that requests have gone out to services for POU teams already, and I am somewhat scrambling to align our requests as a service with our targeted POU operations; with the work being done by the POU planning team; with the ongoing changes to the MIC; while staffing additionally puts out a request that external POU partners also be utilized in all other policing functions.

Supt Patterson, I understand that you are now the Event Commander, and Supt Drummond is the MIC. I have our POU partners looking to myself and Stoll for information and I am not in a position to provide any concrete answers. I have begun liaising with Supt Drummond regarding staffing requests. There is a severe ongoing communication disconnect that needs to be resolved between NCRCC, staffing logistics, operational planning and POU.

I need to know if our planning team should continue. I highly recommend this resource which has availed itself to our service. Please advise what operations are being planned, and allow us to best help our service and our partners. Currently my understanding is that Rideau / Sussex is an operational priority for Thursday.

Here is my sight picture at this moment for POU:

- a. York is staying today so our guys can get a day off and leaving Tuesday am (\*can possibly extend).
- b. Sudbury is staying today at the request of the Chief and is leaving Tuesday am.
- c. Durham is going home today and can likely return by Wednesday or Thurs.
- d. Peel is coming Weds evening.
- e. London could likely come for Thursday as well but the official invite will need to go out.
- f. Hamilton cannot commit until the Chief calls their Chief and does the official request for when and why.
- g. Toronto said they "may" be able to send a section depending on the current state there - (\*my opinion, highly doubtful!!)
- h. OPP are here indefinitely.
- i. Gatineau sent Durham an email that they are just across the river with 50 members that are sworn in Ontario and can assist if required.

Sincerely,  
Eli Edwards

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